

**Vote 1****Office of the Premier****Table 1.1: Summary of departmental allocation**

<b>R' 000</b>	<b>2010/11 To be appropriated</b>	<b>2011/12</b>	<b>2012/13</b>
<b>MTEF allocations</b>	<b>424 838</b>	<b>450 999</b>	<b>474 237</b>
<b>of which</b>			
<i>Current payments</i>	339 625	361 782	380 558
<i>Transfers and subsidies</i>	69 372	72 636	76 263
<i>Payments for capital assets</i>	15 841	16 581	17 416
<b>Statutory Amount</b>	<b>1 705</b>	<b>1 813</b>	<b>1 916</b>
Responsible MEC	<b>Premier of the Eastern Cape</b>		
Administering Department	<b>Office of the Premier</b>		
Accounting Officer	<b>Director General, Office of the Premier</b>		

**1. Overview****1.1 Vision**

To be the leader in excellence at the centre of a coherent, pro poor Provincial Administration.

**1.2 Mission**

To ensure responsive, integrated and sustainable service delivery to all in the Eastern Cape through strategic leadership, critical interventions and co-ordinated effective provincial governance.

**1.3 Core functions and responsibilities**

To ensure effective and efficient governance in the Province of the Eastern Cape through the implementation of the Constitution and the Electoral mandate.

**1.4 Main services**

The Office of the Premier ensures:

- Coherent planning and policy development in the Province
- Sustained stakeholder engagement in line with the Constitution
- Support to EXCO and its structures
- Provision of Transversal and Organisational Development Support
- Co-ordination and integration within the Provincial Government and across spheres in the Province
- Monitoring , evaluation and reporting on the implementation of the strategic agenda of the Province

**1.5 Acts, rules and regulations**

The key legislative mandates of the department are summarised below:

- Constitution of the Republic of South Africa
- Public Service Act, 1994 as amended
- Employment Equity Act, 1998
- Electronic Communications and Transactions Act, 2002
- Skills Levy Act, 1998
- Skills Development Act, 1998

- State Information Technology Agency Act, 1999
- Annual Division of Revenue Act
- Occupational Health and Safety Act, 1993
- Basic Conditions of Employment Act, 1997
- Borrowing Powers of Provincial Government Act, 1996
- Promotion of Equality and Prevention of Unfair Discrimination Act, 2000
- Public Finance Management Act, 1999 as amended
- Labour Relations Act, 1995 as amended
- Public Service Regulation, 2001
- Promotion of Access to Information Act, 2000

## **2. Review of the current financial year (2009/10)**

The Office of the Premier embarked on the following initiatives:

### **Regularize employment and KPA's at designated levels**

The continued implementation of Phase 1 of the hands on support programme on the Performance Management Development System was finalised in the current financial year. The departments of Social Development, Health, Education, Public Works and Local Government and Traditional Affairs are the five departments that were included in Phase 1. The programme has resulted in improvements being noted with critical issues such as quality of performance agreements that are signed, regular reviews at set intervals. The backlogs in most of the departments have been addressed and a framework was developed in the process to assist departments going forward, to deal with backlogs.

Phase 2 of the programme will not be implemented mainly due to budget constraints. Although Phase 2 will not be rolled out immediately, it is important that the lessons learnt in Phase 1 will be taken forward and replicated. The developed framework will be utilised to assist other departments to deal with backlogs.

### **Resolve organizational issues of skills development**

The transversal training programme is facilitated through the Fort Hare Institute of Government to support the Province in addressing issues of organizational skills across provincial departments. Together with the UFH-TTMA the Eastern Cape Provincial Administration managed to address the backlog in inducting its new employees, training 4,083 employees on the compulsory induction programme. Furthermore, 1,818 employees were trained on specific courses requested by departments to support service delivery.

In an effort to improve the existing model, a Human Resource Development model has been developed and is in the process of being considered by Cabinet. It takes into account all public sector transformation issues critical in building a developmental state and improving the public service. The leadership development programme, which did not come into effect in the current year, is also included in the model and thus subject to approval of Cabinet. A central part of the new HRD Model is the provision of financial support to disadvantaged students, and the Executive Council approved the new Bursary Policy to ensure adequate financing that will ensure a better funding model to generate high-end skills.

### **Ensure integrated planning across all spheres**

In addition to the above priorities which were clearly indicated in the last budget statement, the Office of the Premier, working closely with the Department of Local Government and Traditional Affairs and the Provincial Treasury, undertook various initiatives to ensure better alignment of plans across all spheres of

government, through the finalization of more credible Integrated Development Plans (IDPs) of municipalities and Annual Performance Plans of departments.

The monitoring and evaluation systems are in the process of being reviewed in line with the new outcomes-based approach of national government. Planning is at an advanced stage to establish a Provincial Planning Commission in the Province.

### **3. Outlook for the coming financial year (2010/11)**

The Office of the Premier, as the centre of the Provincial Government, is responsible for inter-departmental coordination and for providing strategic direction/and guidance to departments with regard to provincial policy priorities.

The Office of the Premier plays a coordinating role in the implementation of all the 8 strategic priorities of the provincial government but the following are directly aligned to the mandate of the department:

- Intensifying the fight against crime and corruption
- Building a developmental state and improving the public services, and strengthening democratic institutions, as well as,
- Strengthen education, skills and human resource base, with an emphasis on skills and the human resource base.

#### **Intensifying the fight against crime and corruption**

The Office of the Premier provides policy management and secretarial services to the Justice, Crime Prevention and Security (JCPS) Cluster, which will be focusing on the following areas, which are to be reported on through the Cluster's 2010/11 Programme of Action:

- Crime Reduction through Community Mobilization
- Strengthen the Criminal Justice System
- "Hands-On" Support to Local Government
- Big Events Security Management
- Rural Safety
- Border Control and Security
- Intensifying the Fight Against Corruption

The Provincial Anti-Corruption Unit within the Office of the Premier will focus on the following:

- Strengthening of provincial anti corruption strategy and planning;
- Ensuring that all departments have the requisite anti-corruption, risk management and fraud prevention capacity;
- Ensuring that all government departments develop minimum capacity for detecting and combating corruption; substantially reduce incidents of corruption in government; and effectively communicate government anti-corruption efforts so that citizens' perceptions of corruption in government are reflective of the actual reality.

In addition to the above, the department will strengthen its Risk Management unit which works closely with the Security and Anti-Corruption unit. The department identified risk management as one of the critical elements in strengthening corporate governance to drastically reduce and effectively manage

identified risks, both operational and strategic risks. It is planned that adequate risk management capacity will be built and the necessary systems to manage risk will be put in place.

### **Building of the developmental state, improvement of public service and strengthening of democratic institutions**

The Office of the Premier provides policy management and secretarial services to the Governance and Administration (G & A) Cluster, which is going to be focusing on various areas which will be reported on through the Cluster's 2010/11 Programme of Action. The Office of the Premier will undertake the following through the Cluster and through its own initiatives:

- Promoting efficient, effective public sector capacity by improving the delivery of services in terms of quality and quantity, effective hiring and training standards, ensuring well-functioning business systems, and appropriate allocation of powers and functions;
- Driving the implementation of the recently adopted Intergovernmental Relations Strategy so as to improve integrated service delivery;
- Ensuring that a framework for stakeholder engagement is developed and implemented;
- The establishment of a Provincial Planning Commission, which will be preceded by a consultation process with stakeholders;
- A revision of the cluster system in line with the National Government approach;
- The co-ordination of an Executive Council outreach programme;
- Revival of a Provincial Co-ordination Core to closely monitor the implementation of provincial priorities along the lines of the 2008 Service Delivery Acceleration Plan;
- Continued implementation of the various skills initiatives under the Provincial Strategic Skills Programme for the Eastern Cape whilst continuing to build partnerships for skills development across all targets and growth sectors in the Province, as well as with the tertiary and FET sectors in the province. The continued provision of transversal training for public sector officials and executive training for the leadership of the Province will be intensified so as to enhance the existing skills base of the province;
- The learnership programmes and provision of financial aid assistance to the needy students of the Province will continue with the intention of producing capable young people that will have the opportunity of accessing decent work. In addition, a concomitant review of the impact of the provincial bursary and existing financial aid schemes will be undertaken so as to ensure greater sustainability of its intended impact within working class and poor scholar communities.
- Continued implementation of key strategic programmes aimed at service delivery improvement in the provincial departments, such as conducting an impact assessment survey aimed at determining levels of customer satisfaction with current service standards.

In terms of exercising its general coordination function in the Province, the Office of the Premier will be undertaking the following initiatives:

- The co-ordination of the implementation of the new Rural Development Strategy, which will lay the basis for robust interventions, including: revitalising agriculture in rural areas through mass production for food security, commercialisation to boost primary production, agro-processing, paying attention to rural infrastructure including roads, health facilities and eradicating mud schools, commercialisation of livestock farming, and building skills to uplift the rural economy. The Office of the Premier has a responsibility to ensure the efficient coordination and consolidation of all rural development structures in the Province to achieve this objective.
- The role of donor coordination will be strengthened in order to assess the gains and benefits of the donor support received by the Province.
- With the FIFA World Cup being held early in the 2010/11 financial year, escalation of marketing and branding of the Province will continue to be a focus. There is a need for the Office of the

Premier to provide increased communication and support to the local government communications systems as this will drive the implementation of the provincial Communications Strategy.

The implementation of the ICT Strategy, which is aimed at improving connectivity in the province by ensuring that all the citizens of the Eastern Cape have access to connectivity, will be another key focus area in this budget. It includes various elements, but for this financial year the following will be implemented:

- Implementation of an ICT cost reduction strategy. This includes the establishment of appropriate structures within the department to in-source capacity for non-mandatory services.
- Development of a Provincial Disaster Recovery Plan to ensure business continuity at all times by the province.
- Connectivity of Thusong Service Centres to be realised and maintenance of existing centres for the benefit of the citizens of the province.

#### 4. Receipts and financing

**Table 1.2(a): Summary of receipts by Vote**

Table 1.2(a): Summary of receipts by vote										
R' 000	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	% change from 2009/10
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
Equitable share	285 838	324 157	378 879	400 739	406 831	406 831	424 636	450 768	473 979	4.38
Conditional grants										
Departmental receipts	166	109	379	191	191	191	202	231	258	5.76
<b>Total receipts</b>	<b>286 004</b>	<b>324 266</b>	<b>379 258</b>	<b>400 930</b>	<b>407 022</b>	<b>407 022</b>	<b>424 838</b>	<b>450 999</b>	<b>474 237</b>	<b>4.38</b>

Table 1.2(a) shows the summary of receipts for the Office of the Premier. The main source of funding for the department is equitable share. Funding to the department increased moderately in the past years. Funding increases by 4.4 per cent from the adjusted budget of R407 million in 2009/10 to R424.8 million for 2010/11.

**Table 1.2(b): Summary of receipts by economic classification**

R' 000	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	%
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			change from 2009/10
Tax receipts										
Casino taxes										
Horse racing taxes										
Liquor licences										
Motor vehicle licences										
Sales of goods and services	101	88	98	131	131	131	137	146	153	4.58
Transfers received										
Fines, penalties and forfeits										
Interest, dividends and rent on	21	4	( 10)	5	5	5	5	5	5	
Sales of capital assets			47							
Transactions in financial assets	44	17	244	55	55	55	60	80	100	9.09
<b>Total departmental receipts</b>	<b>166</b>	<b>109</b>	<b>379</b>	<b>191</b>	<b>191</b>	<b>191</b>	<b>202</b>	<b>231</b>	<b>258</b>	<b>5.76</b>

The department generates revenue from the sale of government gazettes, interest received on debts collected, collection of debts and commissions earned on salary stop orders. Own receipts increase moderately from R191 000 in 2009/10 to R202 000 in 2010/11. This trend is maintained over the medium term.

#### 5. Payment summary

##### 5.1 Key assumptions

- Provisions for improvement of conditions of service are made on the assumption that the increase will be at a maximum rate of 6 %;
- Assumptions for inflation related items were based on CPIX projections. Provisions for inflation are made on the assumption that the increase will be at a maximum rate of 5.1 %;
- Estimates of basic administrative expenditure for new functions.

## 5.2 Programme summary

**Table 1.3: Summary of payments and estimates**

R' 000		2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	% change from 2009/10
		Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
1.	Administration	53 314	66 832	77 476	79 603	76 765	76 765	79 544	84 745	89 033	3.62
2.	Institutional Building And Transformation	157 693	161389	189 001	200 798	202 603	202 603	214 721	227 528	239 492	5.98
3.	Policy And Governance	74 997	96 045	112 781	120 529	127 654	127 654	130 573	138 726	145 712	2.29
Total payments and estimates		286 004	324 266	379 258	400 930	407 022	407 022	424 838	450 999	474 237	4.38

Table 1.3 shows the summary of payments and estimates for the Office of the Premier for the seven year period. Between 2006/07 and 2009/10, actual expenditure increased at an annual average rate of 12.5 %. The budget for 2010/11 grows at a moderate 4.4 % from the adjusted budget. In line with the priorities of the department, Programme 2 (Institutional Building and Transformation) shows the highest level of growth over the period under review. Following the implementation of provincial cost-containment measures, the budget for Programme 1 (Administration) shows a relatively low increase of 3.6 % from the revised estimate of R76,8 million in 2009/10 to R79,5 million in 2010/11. The increases are mainly to fund the improvement in condition of service (ICS) and inflation adjustments.

## 5.3 Summary of economic classification

**Table 1.4: Summary of provincial payments and estimates by economic classification**

R' 000	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	%
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			change from
Current payments	208 476	236 694	287 242	301 313	312 418	312 418	339 625	361 782	380 558	8.7
Compensation of employees	83 434	97 410	122 092	126 425	133 425	133 425	151 459	159 776	167 723	13.52
Goods and services	125 042	139 284	165 150	174 888	178 993	178 993	188 166	202 006	212 835	5.12
Interest and rent on land										
Transfers and subsidies	63 594	74 353	80 409	83 133	78 120	78 120	69 372	72 636	76 263	(11.20)
Provinces and municipalities	61	8								
Departmental agencies and accounts	46 842	53 531	60 487	62 693	60 718	60 718	51 801	54 239	56 946	(14.69)
Universities and technikons	13 000	14 720	15 907	16 702	16 702	16 702	17 571	18 397	19 317	5.20
Foreign governments and international										
Public corporations and private	3 000	5 800	3 560	3 738						
Non-profit institutions										
Households	691	294	455		700	700				(100.00)
Payments for capital assets	13 934	13 219	11 607	16 484	16 484	16 484	15 841	16 581	17 416	(3.90)
Buildings and other fixed structures										
Machinery and equipment	10 634	13 196	11353	14 366	14 366	14 366	13 607	14 225	14 943	(5.28)
Biological assets	107									
Software and other intangible assets	3 193	23	254	2 118	2 118	2 118	2 234	2 356	2 474	
Of which: Capitalised compensation										
Of which: Capitalised goods and services										
Payments for capital assets										
Total economic classification	286 004	324 266	379 258	400 930	407 022	407 022	424 838	450 999	474 237	4.38

Table 1.4 shows the summary of payments and estimates for the Office of the Premier by economic classification for the 2010/11 MTEF. Transfers and subsidies show an 11.2 per cent decrease mainly due to the dissolution of the Eastern Cape Youth Commission (ECYC) and the movement of the Premier's Poverty Alleviation Fund from the Eastern Cape Socio Economic and Consultative Council (ECSECC) back to the department, under goods and services in the Premier's Priority Programmes in Programme 3. The ECYC funds were previously allocated to transfers and subsidies and are now appropriated to compensation of employees and goods and services, thereby increasing these economic classifications in Programme 3.

## 5.4 Transfers

**Table 1.5.1: Summary of departmental transfers to public entities**

R' 000	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	% change from 2009/10
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
EC Socio Economic Consultative Council	26 342	32 416	36 902	38 748	34 986	34 986	36 305	38 009	39 909	3.77
EC Appropriate Tehnology Unit	10 500	11327	12 218	12 829	12 829	12 829	15 496	16 230	17 037	20.79
EC Youth Commission	10 000	9 788	11367	11116	12 903	12 903				( 100.00)
<b>Total transfers to public entities</b>	<b>46 842</b>	<b>53 531</b>	<b>60 487</b>	<b>62 693</b>	<b>60 718</b>	<b>60 718</b>	<b>51 801</b>	<b>54 239</b>	<b>56 946</b>	<b>( 14.69)</b>

The following public entities are under the supervision of the department:

- Eastern Cape Socio Economic and Consultative Council (ECSECC); and
- Eastern Cape Appropriate Technology Unit (ECATU).

The Eastern Cape Youth Commission (ECYC) was dissolved in the 2009/10 financial year.

## ECSECC

The main objective of ECSECC is to advise and assist provincial government in achieving an integrated development strategy for the province and its constituent regions, in order to address the economic development of the province in terms of the RDP, and in particular the needs of deprived communities and underdeveloped areas.

## ECATU

The main objectives of ECATU are to support government policy objectives in the area of poverty eradication and rural development by planning, financing and carrying out projects relating to appropriate technology in all development fields in the province.

### 5.4.1 Transfers to other entities

**Table 1.5.2: Summary of departmental transfers to other public entities**

Table 1.5.2: Summary of departmental transfers to other public entities										
R' 000	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	% change from 2009/10
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
EC Development Corporation	3 000	5 800	3 560	3 738						
National Students Financial Aid Scheme	13 000	14 720	15 907	16 702	16 702	16 702	17 571	18 397	19 317	5.20
<b>Total transfers to public entities</b>	<b>16 000</b>	<b>20 520</b>	<b>19 467</b>	<b>20 440</b>	<b>16 702</b>	<b>16 702</b>	<b>17 571</b>	<b>18 397</b>	<b>19 317</b>	<b>5.20</b>

Between 2006/07 and 2009/10 funds were transferred to the ECDC for the Premier's Discretionary Fund. From the 2010/11 financial year, this fund has been transferred to ECSECC. Transfers to the National Students Financial Aid scheme continue over the medium term, increasing by 5.2 % from R16,7 million in 2009/10 to R17,6 million in 2010/11. These transfers are in line with the department's policy to provide financial assistance to students.

### 5.4.2 Transfers to local government

**Table 1.5.3: Summary of departmental transfers to local government by category**

R' 000	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	% change from 2009/10
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
Category A										
Category B										
Category C	61	8								
Unallocated										
<b>Total transfers to local government</b>	<b>61</b>	<b>8</b>								

## 6. Programme description

The services rendered by this department are categorised under three programmes for the current MTEF, which conform substantially to the generic budget structure for all provincial Offices of the Premier. The detailed payments and estimates for each programme in terms of economic classification are detailed in the Annexure.

## 6.1 Programme 1: Administration

### Objective

The purpose of this programme is to provide an efficient and effective administrative support service to the department as a whole in the achievement of its mandate. It is made up of six sub-programmes with the following objectives:

- Through the DDG's office, effective and efficient internal support is provided that facilitates the achievement of the mandate of the department and provides strategic leadership;
- Provide political and administrative support to the Premier;
- Enable the successful co-ordination and strategic management of the provincial Administration and of the Office of the Premier;
- Provide administrative and secretariat support to the Executive Council, Cabinet committees and top management;
- Management of human resources and the rendering of office support services to the department;
- Rendering efficient departmental financial management services by providing budget and cash flow management services, ensuring proper control over voted funds and maintenance of financial systems as well as proper record keeping. Provide the department with demand, acquisition and logistics support in respect of the procurement of goods and services required to achieve the department's goals and objectives. Furthermore, it outlines the minimum requirements for policy development and procedures for risk management within the department in order to ensure an effective and value-adding risk management process and addresses the risks identified.

**Table 1.6: Summary of payments and estimates: Programme 1 – Administration**

Table 1.6: Summary of payments and estimates: Programme 1 – Administration											
R' 000		2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	% change from 2009/10
		Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
1.	Deputy Director General - Administration		34	1822	2 250	2 670	2 670	3 287	3 347	3 493	23.11
2.	Premier's Core Staff	14 853	20 527	18 521	18 587	13 049	13 049	13 389	14 650	15 498	2.61
3.	Director General's Office	3 060	3 507	3 529	4 333	4 833	4 833	5 003	5 241	5 480	3.52
4.	Cabinet Secretariat	2 498	3 189	3 653	3 981	4 157	4 157	4 211	4 426	4 647	1.30
5.	Internal Human Resources Management	20 490	21 398	26 790	26 234	27 058	27 058	27 383	29 499	30 958	1.20
6.	Financial, SCM & Risk Management	12 413	18 177	23 161	24 218	24 998	24 998	26 271	27 582	28 957	5.09
Total payments and estimates		53 314	66 832	77 476	79 603	76 765	76 765	79 544	84 745	89 033	3.62

Table 1.6 shows the summary of payments and estimates for programme 1 per sub-programme. Expenditure by the programme increased from R53.3 million in the 2006/07 financial year to R76.8 million in 2009/10. In the 2010/11 financial year, expenditure is forecast to increase by 3.6 %, due to the Premier's Discretionary Fund moving to ECSECC in Programme 3.

**Table 1.7: Summary of payments and estimates by economic classification: Programme 1 – Administration**

Table 1.7: Summary of payments and estimates by economic classification, Programme 1 – Administration										
R' 000	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	% change from 2009/10
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
Current payments	49 896	59 815	72 504	74 242	74 442	74 442	78 337	83 483	87 704	5.23
Compensation of employees	35 558	38 497	51833	52 301	53 101	53 101	56 896	60 075	63 071	7.15
Goods and services	14 338	21318	20 671	21941	21341	21341	21 441	23 408	24 633	0.47
Interest and rent on land										
Transfers and subsidies	3 041	6 025	3 663	3 738	700	700				(100.00)
Provinces and municipalities	27	8								
Departmental agencies and accounts										
Universities and technikons										
Foreign governments and international										
Public corporations and private enterprises	3 000	5 800	3 560	3 738						
Non-profit institutions										
Households	14	217	103		700	700				(100.00)
Payments for capital assets	377	992	1 309	1 623	1 623	1 623	1 207	1 262	1 329	(25.63)
Buildings and other fixed structures										
Machinery and equipment	377	992	1309	1623	1623	1623	1 207	1262	1329	(25.63)
Heritage assets										
Specialised military assets										
Biological assets										
Land and sub-soil assets										
Software and other intangible assets										
Of which: Capitalised compensation										
Of which: Capitalised goods and services										
Payments for capital assets										
Total economic classification	53 314	66 832	77 476	79 603	76 765	76 765	79 544	84 745	89 033	3.62



Table 1.7 shows the summary of payments and estimates for programme 1 per economic classification. Overall, current payments increased below inflation adjustment, at a rate of 3.6 % from the revised budget for 2009/10, with compensation of employees increasing by 7.2 per cent and goods and services expenditure increasing 0.5 %. There are no transfer payments to public entities in 2010/11 as the Premiers Discretionary Fund was moved to ECSECC in Programme 3. Capital expenditure decreases by 25.6 %. The spending pattern over the rest of the MTEF period remains constant with moderate annual increases.

## 6.2 Programme 2: Institution Building and Transformation

### Objective

The Institutional Building and Transformation programme is charged with the transformation of institutional capacity to improve provincial administration efficiency in running government business. It is made up of six sub-programmes with the following objectives:

- *The Office of the DDG* is responsible for the effective and efficient management of the Institutional Building and Transformation branch. In addition to that, it oversees certain specific projects which are supported mainly by donors.
- *Transversal Organisational Development and Consultancy Services (TODCOS)*: The sub-programme's main role is to provide strategic direction while also rendering consultancy and specialist services to provincial departments on matters related to organisational development and human resource management. Services include development and implementation of human resource management policies and strategies leading to institution building and sound employment practices, research and implementing change management programmes that lead to public sector transformation; monitoring and evaluating implementation and impact of organizational development and human resource policies and strategies.
- *Shared Legal Services*: provides transversal internal legal consultancy services to the provincial government and its constituent departments. The top management component of the service is centrally housed in King William's Town with its legal professionals deployed within our client departments.
- *Communication services*: Meeting the communication and information needs of government and the people to ensure a better life for all, by ensuring that:
  - The voice of provincial Government is heard in a coherent and co-ordinated manner;
  - Government's reputation is properly managed;
  - Interactive communications between provincial government and the public is promoted;
  - We lead the campaign to market the province as a compelling place to live, work, invest and play beyond 2010; and
  - There is compliance with the provincial government's corporate identity.
- *ICT management*: To facilitate the creation of the Eastern Cape as an information society, through maximising the correct implementation of Information Communication Technologies and information to improve the levels and quality of service delivery by the provincial Administration and departments to the citizens of our province.
- *Anti-corruption and Provincial Security* is charged with the development of provincial security and anti-corruption policies and the coordination of its implementation.

**Table 1.8: Summary of payments and estimates: Programme 2 – Institution Building and Transformation**

R' 000		2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	% change from 2009/10
		Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
1.	Deputy Director General - IBT	2 259	1728	1789	2 034	2 034	2 034	2 162	2 271	2 385	6.29
2.	Transversal Organisational Development and Consultancy Services (TODCOS)	52 980	56 745	65 404	65 969	68 474	68 474	68 326	72 757	76 933	(0.22)
3.	Shared Legal Services	20 445	18 060	16 571	17 566	18 166	18 166	18 634	19 626	20 607	2.58
4.	Communication Services	14 619	19 251	26 487	34 208	32 708	32 708	39 257	40 956	43 056	20.02
5.	Information Communication Technology Management	64 142	61848	74 740	76 774	76 774	76 774	81 347	86 663	90 995	5.96
6.	Anti-Corruption and Provincial Security	3 248	3 757	4 010	4 247	4 447	4 447	4 995	5 255	5 517	12.32
Total payments and estimates		157 693	161 389	189 001	200 798	202 603	202 603	214 721	227 528	239 492	5.98

Table 1.8 shows the summary of payments and estimates for the 2010/11 MTEF for Programme 2 per sub-programme. Expenditure for the programme increased from R157.7 million in 2006/07 to R202.6 million in 2009/10. In 2010/11 expenditure is forecast to increase by 6 per cent. The growth is attributed to Communication Services (20%), notably growing by R6.5 million to aid the implementation of the provinces communications and branding strategies.

**Table 1.9: Summary of provincial payments and estimates by economic classification: Programme 2 – Institution Building**

R' 000	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	% change from 2009/10
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
Current payments	130 882	134 922	163 033	169 235	171 040	171 040	182 516	193 812	204 088	6.71
Compensation of employees	35 205	42 248	49 632	52 621	54 821	54 821	60 873	64 308	67 525	11.04
Goods and services	95 677	92 674	113 401	116 614	116 219	116 219	121 643	129 504	136 562	4.67
Interest and rent on land										
Transfers and subsidies	13 701	14 794	16 259	16 702	16 702	16 702	17 571	18 397	19 317	5.20
Provinces and municipalities	24									
Departmental agencies and accounts										
Universities and technikons	13 000	14 720	15 907	16 702	16 702	16 702	17 571	18 397	19 317	5.20
Foreign governments and international										
Public corporations and private enterprises										
Non-profit institutions										
Households	677	74	352							
Payments for capital assets	13 110	11 673	9 709	14 861	14 861	14 861	14 634	15 319	16 087	(1.53)
Buildings and other fixed structures										
Machinery and equipment	9 810	11650	9 560	12 743	12 743	12 743	12 400	12 963	13 614	(2.69)
Heritage assets										
Specialised military assets										
Biological assets	107									
Land and sub-soil assets										
Software and other intangible assets	3 193	23	149	2 118	2 118	2 118	2 234	2 356	2 474	5.48
Of which: Capitalised compensation										
Of which: Capitalised goods and services										
Payments for capital assets										
Total economic classification	157 693	161 389	189 001	200 798	202 603	202 603	214 721	227 528	239 492	5.98

Table 1.9 above illustrates payments and estimates by economic classification. The budget for 2010/11 increases by 6 per cent from 2009/10. The main cost drivers in the programme are compensation of employees and goods and services with an increase of 11.04 and 4.7 % respectively compared to the 2009/10 revised budget. This is in line with the department's objective of implementing the provinces communications and branding strategies.

### 6.3 Programme 3: Policy and Governance

#### Objective

This programme aims to facilitate and co-ordinate integrated provincial policies and planning and evaluate the impact thereof. The programme consists of the following sub-programmes:

- *Deputy Director General* is responsible for leading, management, administration and overall efficiency and effectiveness of the programme.
- *Provincial Policy and Planning & Monitoring and Evaluation* seeks to lead, maintain and ensure the ongoing utilisation of effective policy and strategic planning and to improve the performance of Government and its service delivery, particularly to the poor and vulnerable groups in the Eastern Cape. It also leads, facilitates, maintains and ensures the ongoing utilisation of effective monitoring and evaluation to improve the performance of Government and service delivery.

- *Inter-governmental relations* ensures that our continental, international and provincial inter-governmental relations systems are geared to the creation of a climate suitable for co-operative governance and maximum service delivery.
- *Special Programmes* facilitate, monitor and evaluate mainstreaming of gender, disability, children and elderly person's rights into departmental programmes by ensuring awareness raising and confidence building among women, the disabled, youth, children and the elderly.
- Currently, a key thrust of the *Premier's Priority Programmes* is planning and facilitating the implementation of projects related to the African Peer Review Mechanism (APRM) and the involvement of Community Development Workers (CDWs) in the implementation of the Programme of Action (POA).

**Table 1.10: Summary of payments and estimates: Programme 3 – Policy and Governance**

R' 000	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	%
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			change from 2009/10
Current payments	130 882	134 922	163 033	169 235	171 040	171 040	182 516	193 812	204 088	6.71
Compensation of employees	35 205	42 248	49 632	52 621	54 821	54 821	60 873	64 308	67 525	11.04
Goods and services	95 677	92 674	113 401	116 614	116 219	116 219	121 643	129 504	136 562	4.67
Interest and rent on land										
Transfers and subsidies	13 701	14 794	16 259	16 702	16 702	16 702	17 571	18 397	19 317	5.20
Provinces and municipalities	24									
Departmental agencies and accounts										
Universities and technikons	13 000	14 720	15 907	16 702	16 702	16 702	17 571	18 397	19 317	5.20
Foreign governments and international										
Public corporations and private enterprises										
Non-profit institutions										
Households	677	74	352							
Payments for capital assets	13 110	11 673	9 709	14 861	14 861	14 861	14 634	15 319	16 087	(1.53)
Buildings and other fixed structures										
Machinery and equipment	9 810	11650	9 560	12 743	12 743	12 743	12 400	12 963	13 614	(2.69)
Heritage assets										
Specialised military assets										
Biological assets	107									
Land and sub-soil assets										
Software and other intangible assets	3 193	23	149	2 118	2 118	2 118	2 234	2 356	2 474	5.48
Of which: Capitalised compensation										
Of which: Capitalised goods and services										
Payments for capital assets										
Total economic classification	157 693	161 389	189 001	200 798	202 603	202 603	214 721	227 528	239 492	5.98

Table 1.10 above presents payments and estimates per sub-programme. The programme shows a slight increase of 2.3 % from the revised budget for 2009/10. The biggest share of the programme goes to Provincial Policy Management and Special Programmes. During 2009/10 the ECYC was dissolved and the funds were mainly appropriated to Special Programmes hence the increase of 97.6 %.

**Table 1.11: Summary of payments and estimates by economic classification: Programme 3 – Policy and Governance**

R' 000	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	%
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			change from 2009/10
Current payments	27 698	41 957	51 705	57 836	66 936	66 936	78 772	84 487	88 766	17.68
Compensation of employees	12 671	16 665	20 627	21 503	25 503	25 503	33 690	35 393	37 126	32.10
Goods and services	15 027	25 292	31 078	36 333	41 433	41 433	45 082	49 094	51 640	8.81
Interest and rent on land										
Transfers and subsidies	46 852	53 534	60 487	62 693	60 718	60 718	51 801	54 239	56 946	(14.69)
Provinces and municipalities	10									
Departmental agencies and accounts	46 842	53 531	60 487	62 693	60 718	60 718	51 801	54 239	56 946	(14.69)
Universities and technikons										
Foreign governments and international										
Public corporations and private enterprises										
Non-profit institutions										
Households		3								
Payments for capital assets	447	554	589							
Buildings and other fixed structures										
Machinery and equipment	447	554	484							
Heritage assets										
Specialised military assets										
Biological assets										
Land and sub-soil assets										
Software and other intangible assets			105							
Of which: Capitalised compensation										
Of which: Capitalised goods and services										
Payments for capital assets										
Total economic classification	74 997	96 045	112 781	120 529	127 654	127 654	130 573	138 726	145 712	2.29

Table 1.11 above shows the summary of payments and estimates for programme 3 per economic classification. Compensation of employees increases by 32.1 % while goods and services expenditure sees growth of 8.8 %. The table depicts how the dissolution of ECYC contributed to the decrease in departmental

agencies and accounts. The funds were appropriated under compensation of employees and goods and services contributing to the increases reflected in these classifications.

## 7. Other programme information

**Table 1.12: Summary of departmental personnel numbers and costs**

Programme R'000	As at 31 March 2007	As at 31 March 2008	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013
1. Administration	158	192	180	207	210	209	209
2. Institutional Building And Transformation	183	138	142	189	189	189	189
3. Policy And Governance	70	61	47	61	61	61	61
<b>Total personnel numbers</b>	<b>411</b>	<b>391</b>	<b>369</b>	<b>457</b>	<b>460</b>	<b>459</b>	<b>459</b>
Total personnel cost (R'000)	83 434	97 410	122 092	126 425	151 459	159 776	167 723
Unit cost (R'000)	203	249	331	277	329	348	366

**Table 1.13: Departmental personnel numbers and costs**

R' 000	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	% change from 2009/10
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
<b>Total for department</b>										
Personnel numbers (head count)	411	391	369	457	457	332	460	459	459	38.55
Personnel cost (R'000)	83 434	97 410	122 092	126 425	133 425	133 425	151 459	159 776	167 723	13.52
<i>of which</i>										
<b>Human resources component</b>										
Personnel numbers (head count)	72	69	71	72	72	72	73	73	77	139
Personnel cost (R'000)	18 610	16 789		22 036	22 036	22 036	23 430	24 768	26 006	6.33
Head count as % of total for department	17.52	17.65	19.24	15.75	15.75	21.69	15.87	15.90	16.70	(26.82)
Personnel cost as % of total for	22.31	17.24		17.43	16.52	16.52	15.47	15.50	15.51	(6.33)
<b>Finance component</b>										
Personnel numbers (head count)	45	59	60	72	72	72	72	72	76	
Personnel cost (R'000)	7 580	9 762		14 968	14 968	14 968	15 910	16 817	17 658	6.29
Head count as % of total for department	10.95	15.09	16.26	15.75	15.75	21.69	15.65	15.69	16.48	(27.83)
Personnel cost as % of total for	9.09	10.02		11.84	11.22	11.22	10.50	10.53	10.53	(6.36)
<b>Full time workers</b>										
Personnel numbers (head count)	258	199	211	252	252	249	254	254	256	2.01
Personnel cost (R'000)	51 295	60 344	19 732	77 549	77 549	76 253	83 047	87 914	92 310	8.91
Head count as % of total for department	62.77	50.90	57.18	55.14	55.14	75.00	55.22	55.34	55.84	(26.38)
Personnel cost as % of total for	61.48	61.95	16.16	61.34	58.12	57.15	54.83	55.02	55.04	(4.06)
<b>Contract workers</b>										
Personnel numbers (head count)	19	26	6	28	28	28	26	26	19	(7.14)
Personnel cost (R'000)	6 933	9 285		11 424	11 424	11 424	11 526	12 047	12 649	0.89
Head count as % of total for department	4.62	6.65	1.63	6.13	6.13	8.43	5.65	5.66	4.12	(32.98)
Personnel cost as % of total for	8.31	9.53		9.04	8.56	8.56	7.61	7.54	7.54	(11.12)

## 7.1 Training

**Table 1.14: Payments on training**

R' 000	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	% change from 2009/10
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
1. Administration	123	280	175	518	518	518	546	567	596	5.41
Subsistence and travel										
Payments on tuition										
Other	123	280	175	518	518	518	546	567	596	5.41
2. Institutional Building And Transformation	651	1101	1515	3 164	3 164	3 164	3 336	3 467	3 640	5.44
Subsistence and travel										
Payments on tuition										
Other	651	1101	1515	3 164	3 164	3 164	3 336	3 467	3 640	5.44
3. Policy And Governance	289	317	520	800	800	800	848	881	925	6.00
Subsistence and travel										
Payments on tuition										
Other	289	317	520	800	800	800	848	881	925	6.00
<b>Total payments on training</b>	<b>1 063</b>	<b>1 698</b>	<b>2 210</b>	<b>4 482</b>	<b>4 482</b>	<b>4 482</b>	<b>4 730</b>	<b>4 915</b>	<b>5 161</b>	<b>5.53</b>

**Table 1.15: Information on training**

R ' 000	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	% change from 2009/10
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
Number of staff	411	391	369	457	457	332	460	459	459	38.55
Number of personnel trained	250	153	389	193	193	193	197	197	197	2.07
of which										
Male	100	43	221	54	54	54	55	55	55	2.07
Female	150	110	168	139	139	139	142	142	142	2.07
Number of training opportunities	250	153	385	193	193	193	197	197	197	2.07
of which										
Tertiary	45	5	6	6	6	6	6	6	6	2.07
Workshops										
Seminars										
Other	205	148		187	187	187	191	191	191	2.07
Number of bursaries offered		28	35	35	35	35	36	36	36	2.07
Number of interns appointed		58	67	73	73	73	75	75	75	2.07
Number of learnerships appointed	45									
Number of days spent on training										

## 7.2 Reconciliation of structural changes

There are no structural changes to report on.



**Annexure B to**  
**Estimates of Provincial Expenditure**  
**Office of the Premier**

**Table 1.B1: Specification of departmental own receipts: Vote 1: Office of the Premier**

R' 000	2006/07			2007/08			2008/09			2009/10			2010/11	2011/12	2012/13	%
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			change from 2009/10						
<b>Tax receipts</b>																
Casino taxes																
Horse racing taxes																
Liquor licences																
Motor vehicle licences																
<b>Sales of goods and services other than</b>	101	88	98	131	131	131	137	146	153	4.58						
Sales of goods and services produced by	101	88	98	131	131	131	137	146	153	4.58						
Sales by market establishments																
Administrative fees																
Other sales	101	88	98	131	131	131	137	146	153	4.58						
Of which																
Commission on insurance	101	88	98	131	131	131	137	146	153	4.58						
Other																
Sales of scrap, waste, arms and other used current goods (excluding capital assets)																
<b>Transfers received from:</b>																
<b>Fines, penalties and forfeits</b>																
<b>Interest, dividends and rent on land</b>	21	4	( 10)	5	5	5	5	5	5							
Interest	21	4	( 10)	5	5	5	5	5	5							
Dividends																
Rent on land																
<b>Sales of capital assets</b>			47													
Land and subsoil assets																
Other capital assets			47													
<b>Financial transactions in assets and</b>	44	17	244	55	55	55	60	80	100	9.09						
<b>Total departmental receipts</b>	166	109	379	191	191	191	202	231	258	5.76						



**Table 1.B2: Details of departmental payments and estimates by economic classification: Vote 1: Office of the Premier**

R' 000	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	%
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			change from 2009/10
Current payments	208 476	236 694	287 242	301 313	312 418	312 418	339 625	361 782	380 558	8.71
Compensation of employees	83 434	97 410	122 092	126 425	133 425	133 425	151 459	159 776	167 723	13.52
Salaries and wages	74 088	97 410	109 620	112 268	119 268	119 268	136 340	143 868	151 024	14.31
Social contributions	9 346		12 472	14 157	14 157	14 157	15 119	15 908	16 698	6.80
Goods and services	125 042	139 284	165 150	174 888	178 993	178 993	188 166	202 006	212 835	5.12
Of which										
Administrative fees	10	14	30	16	16	16	16	17	18	
Advertising	7 617	12 387	14 674	17 645	15 645	15 645	20 330	21 330	22 493	29.95
Assets <R5000	587	1215	1030	2 106	2 006	2 006	2 275	2 364	2 481	13.41
Audit cost: External	2 286	2 770	2 546	3 014	3 014	3 014	3 162	3 287	3 436	4.91
Bursaries (employees)	365	276	476	702	702	702	761	990	1051	8.40
Catering: Departmental activities		3 471	5 564	2 915	2 915	2 915	3 274	3 403	3 567	12.32
Communication	5 581	5 749	6 707	5 068	5 068	5 068	5 743	5 962	6 254	13.32
Computer services	43 611	39 540	51 574	48 888	48 888	48 888	52 959	56 934	59 777	8.33
Cons/prof:business & advisory services	36 020	38 283	35 503	30 610	27 610	27 610	32 338	35 751	37 373	17.12
Cons/prof: Legal cost			454							
Contractors	267	876	1785	3 416	3 716	3 716	5 096	5 340	5 609	37.14
Agency & support/outourced services			7 811	14 618	24 943	24 943	18 072	19 151	20 290	(27.55)
Entertainment	1874	318	743	949	949	949	1 001	1041	1094	5.48
Inventory: Fuel, oil and gas			32							
Inventory: Other consumables			418	367	367	367	386	400	416	5.18
Inventory: Stationery and printing	5 338	5 151	4 606	6 731	6 911	6 911	6 935	7 272	7 700	0.35
Lease payments	43	186	22	12	12	12	13	14	15	8.33
Owned & leasehold property expenditure			40	111	111	111	119	124	130	7.21
Transport provided dept activity	1346	1400	2 711	3 173	3 173	3 173	3 476	3 614	3 800	9.55
Travel and subsistence	15 427	20 257	23 770	24 914	23 114	23 114	22 771	24 646	26 034	(14.8)
Training & staff development	1063	1698	2 210	4 482	4 482	4 482	4 730	4 915	5 161	5.53
Operating expenditure	647	2 416	554	1243	1243	1243	1 368	1421	1481	10.06
Venues and facilities	2 960	3 277	1988	3 908	4 108	4 108	3 341	4 030	4 656	(18.67)
Other			302							
Transfers and subsidies (Total)	63 594	74 353	80 409	83 133	78 120	78 120	69 372	72 636	76 263	(11.20)
Provinces and municipalities	61	8								
Municipalities	61	8								
Municipalities	61	8								
Departmental agencies and accounts	46 842	53 531	60 487	62 693	60 718	60 718	51 801	54 239	56 946	(14.69)
Social security funds										
Entities	46 842	53 531	60 487	62 693	60 718	60 718	51 801	54 239	56 946	(14.69)
Universities and technikons	13 000	14 720	15 907	16 702	16 702	16 702	17 571	18 397	19 317	5.20
Public corporations and private enterprises	3 000	5 800	3 560	3 738						
Public corporations	3 000	5 800	3 560	3 738						
Other transfers	3 000	5 800	3 560	3 738						
Households	691	294	455		700	700				(100.00)
Social benefits	691	294	455		700	700				(100.00)
Payments for capital assets	13 934	13 219	11 607	16 484	16 484	16 484	15 841	16 581	17 416	(3.90)
Machinery and equipment	10 634	13 196	11 353	14 366	14 366	14 366	13 607	14 225	14 943	(5.28)
Transport equipment										
Other machinery and equipment	10 634	13 196	11 353	14 366	14 366	14 366	13 607	14 225	14 943	(5.28)
Biological assets	107									
Software and other intangible	3 193	23	254	2 118	2 118	2 118	2 234	2 356	2 474	5.48
Total economic classification	286 004	324 266	379 258	400 930	407 022	407 022	424 838	450 999	474 237	4.38

**Table 1.B2.1: Details of departmental payments and estimates by economic classification - Programme 1: Administration**

R' 000	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	% change from 2009/10
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
Current payments	49 896	59 815	72 504	74 242	74 442	74 442	78 337	83 483	87 704	5.23
Compensation of employees	35 558	38 497	51833	52 301	53 101	53 101	56 896	60 075	63 071	7.15
Salaries and wages	31574	38 497	46 262	46 444	47 244	47 244	50 670	53 494	56 167	7.25
Social contributions	3 984		5 571	5 857	5 857	5 857	6 226	6 581	6 905	6.30
Goods and services	14 338	21318	20 671	21941	21341	21341	21 441	23 408	24 633	0.47
Of which										
Administrative fees	10	14	30	16	16	16	16	17	18	
Advertising	933	2 080	1 127	1250	1250	1250	1 312	1482	1553	4.96
Assets <R5000	309	181	382	238	238	238	258	268	281	8.40
Audit cost: External	2 286	2 770	2 546	3 005	3 005	3 005	3 152	3 277	3 425	4.89
Bursaries (employees)	183	136	470	465	465	465	510	730	778	9.68
Catering: Departmental activities		1165	1450	705	705	705	739	768	798	4.82
Communication	415	465	570	426	426	426	445	462	488	4.46
Computer services		2	294							
Cons/prof:business & advisory services	803	2 669	318	847	1247	1247	906	1157	1208	(27.35)
Contractors	244	258	263	219	519	519	230	339	356	(55.68)
Agency & support/outourced services			602	41	361	361	243	245	253	(32.69)
Entertainment	638	99	306	274	274	274	287	298	314	4.74
Inventory: Fuel, oil and gas			32							
Inventory: Other consumables			385	220	220	220	230	239	247	4.55
Inventory: Stationery and printing	987	112	578	772	952	952	1 111	1158	1211	16.70
Lease payments				12	12	12	13	14	15	8.33
Owned & leasehold property expenditure			25							
Transport provided dept activity	1346	1400	2 682	3 108	3 108	3 108	3 406	3 541	3 723	9.59
Travel and subsistence	5 134	7 568	7 374	8 421	6 621	6 621	6 566	7 217	7 675	(0.83)
Training & staff development	123	280	175	518	518	518	546	567	596	5.41
Operating expenditure	445	637	408	511	511	511	536	557	574	4.89
Venues and facilities	482	482	378	893	893	893	935	1072	1122	4.70
Other			276							
Transfers and subsidies (Total)	3 041	6 025	3 663	3 738	700	700				(100.00)
Provinces and municipalities	27	8								
Municipalities	27	8								
Municipalities	27	8								
Public corporations and private enterprises	3 000	5 800	3 560	3 738						
Public corporations	3 000	5 800	3 560	3 738						
Other transfers	3 000	5 800	3 560	3 738						
Households	14	217	103		700	700				(100.00)
Social benefits	14	217	103		700	700				(100.00)
Payments for capital assets	377	992	1309	1623	1623	1623	1 207	1262	1329	(25.63)
Machinery and equipment	377	992	1309	1623	1623	1623	1 207	1262	1329	(25.63)
Other machinery and equipment	377	992	1309	1623	1623	1623	1 207	1262	1329	(25.63)
Total economic classification	53 314	66 832	77 476	79 603	76 765	76 765	79 544	84 745	89 033	3.62

**Table 1.B2.2: Details of departmental payments and estimates by economic classification - Programme 2: Institutional Building and transformation**

R' 000	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	% change from 2009/10
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
Current payments	130 882	134 922	163 033	169 235	171 040	171 040	182 516	193 812	204 088	6.71
Compensation of employees	35 205	42 248	49 632	52 621	54 821	54 821	60 873	64 308	67 525	11.04
Salaries and wages	31 262	42 248	44 264	46 678	48 878	48 878	54 485	57 630	60 513	11.47
Social contributions	3 943		5 368	5 943	5 943	5 943	6 388	6 678	7 012	7.49
Goods and services	95 677	92 674	113 401	116 614	116 219	116 219	121 643	129 504	136 562	4.67
Of which										
Advertising	5 289	6 521	12 464	15 104	13 104	13 104	17 659	18 436	19 458	34.76
Assets <R5000	167	769	554	1342	1242	1242	1 460	1518	1594	17.55
Audit cost: External				9	9	9	10	10	11	11.11
Bursaries (employees)	182	140	7	172	172	172	181	188	197	5.23
Catering: Departmental activities		1209	2 524	836	836	836	1 075	1 118	1 174	28.59
Communication	4 947	4 972	5 552	4 098	4 098	4 098	4 720	4 899	5 134	15.18
Computer services	43 611	39 538	51 280	48 888	48 888	48 888	52 959	56 934	59 777	8.33
Cons/prof:business & advisory services	30 387	23 519	21 853	15 516	14 516	14 516	15 352	16 833	17 517	5.76
Cons/prof: Legal cost			454							
Contractors	21	536	1215	1733	1733	1733	1 914	1989	2 088	10.44
Agency & support/outourced services			2 139	8 804	11 309	11 309	8 388	8 761	9 250	(25.83)
Entertainment	534	148	263	446	446	446	471	490	514	5.61
Inventory: Other consumables			5	5	5	5	5	5	5	
Inventory: Stationery and printing	2 099	2 844	2 950	4 547	4 547	4 547	4 322	4 553	4 849	(4.95)
Lease payments	29	9	6							
Owned & leasehold property expenditure			15							
Travel and subsistence	6 135	7 984	9 529	9 879	9 879	9 879	8 196	8 594	9 122	(17.04)
Training & staff development	651	1 101	1515	3 164	3 164	3 164	3 336	3 467	3 640	5.44
Operating expenditure	160	1 600	52	427	427	427	508	528	554	18.97
Venues and facilities	1465	1784	1023	1644	1844	1844	1 087	1 181	1 676	(41.05)
Other			1							
Transfers and subsidies (Total)	13 701	14 794	16 259	16 702	16 702	16 702	17 571	18 397	19 317	5.20
Provinces and municipalities	24									
Municipalities	24									
Municipalities	24									
Universities and technikons	13 000	14 720	15 907	16 702	16 702	16 702	17 571	18 397	19 317	5.20
Households	677	74	352							
Social benefits	677	74	352							
Payments for capital assets	13 110	11 673	9 709	14 861	14 861	14 861	14 634	15 319	16 087	(1.53)
Machinery and equipment	9 810	11 650	9 560	12 743	12 743	12 743	12 400	12 963	13 614	(2.69)
Transport equipment										
Other machinery and equipment	9 810	11 650	9 560	12 743	12 743	12 743	12 400	12 963	13 614	(2.69)
Biological assets	107									
Software and other intangible	3 193	23	149	2 118	2 118	2 118	2 234	2 356	2 474	5.48
Payments for financial assets										
Total economic classification	157 693	161 389	189 001	200 798	202 603	202 603	214 721	227 528	239 492	5.98

**Table 1.B2.3: Details of departmental payments and estimates by economic classification - Programme 3: Policy And Governance**

R' 000	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	% change from 2009/10
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
Current payments	27 698	41 957	51 705	57 836	66 936	66 936	78 772	84 487	88 766	17.68
Compensation of employees	12 671	16 665	20 627	21 503	25 503	25 503	33 690	35 393	37 126	32.10
Salaries and wages	11 252	16 665	19 094	19 146	23 146	23 146	31 185	32 744	34 344	34.73
Social contributions	14 19		1 533	2 357	2 357	2 357	2 505	2 649	2 782	6.28
Goods and services	15 027	25 292	31 078	36 333	41 433	41 433	45 082	49 094	51 640	8.81
Of which										
Advertising	1 395	3 786	1 083	1 291	1 291	1 291	1 359	1 412	1 483	5.27
Assets <R5000	111	265	94	526	526	526	557	578	607	5.89
Bursaries (employees)			( 1)	65	65	65	70	72	76	7.69
Catering: Departmental activities		1 097	1 590	1 374	1 374	1 374	1 460	1 517	1 595	6.26
Communication	2 19	3 12	585	544	544	544	578	601	632	6.25
Cons/prof/business & advisory services	4 830	12 095	13 332	14 247	11 847	11 847	16 080	17 761	18 649	35.73
Contractors	2	82	307	1 464	1 464	1 464	2 952	3 012	3 164	10.164
Agency & support/out sourced services			5 070	5 773	13 273	13 273	9 441	10 145	10 787	(28.87)
Entertainment	702	71	174	229	229	229	243	253	266	6.11
Inventory: Other consumables			28	142	142	142	151	156	164	6.34
Inventory: Stationery and printing	2 252	1 195	1 078	1 412	1 412	1 412	1 502	1 561	1 640	6.37
Lease payments	14	177	16							
Owned & leasehold property expenditure				111	111	111	119	124	130	7.21
Transport provided dept activity			29	65	65	65	70	73	77	7.69
Travel and subsistence	4 158	4 705	6 467	6 614	6 614	6 614	8 009	8 835	9 237	21.09
Training & staff development	289	317	520	800	800	800	848	881	925	6.00
Operating expenditure	42	179	94	305	305	305	324	336	352	6.23
Venues and facilities	1 013	1 011	587	1 371	1 371	1 371	1 319	1 777	1 858	(3.79)
Other			25							
Transfers and subsidies (Total)	46 852	53 534	60 487	62 693	60 718	60 718	51 801	54 239	56 946	(14.69)
Provinces and municipalities	10									
Municipalities	10									
Municipalities	10									
Departmental agencies and accounts	46 842	53 531	60 487	62 693	60 718	60 718	51 801	54 239	56 946	(14.69)
Public entities receiving transfers	46 842	53 531	60 487	62 693	60 718	60 718	51 801	54 239	56 946	(14.69)
Households		3								
Social benefits		3								
Payments for capital assets	447	554	589							
Machinery and equipment	447	554	484							
Other machinery and equipment	447	554	484							
Software and other intangible			105							
Payments for financial assets										
Total economic classification	74 997	96 045	112 781	120 529	127 654	127 654	130 573	138 726	145 712	2.29

Table 1.B3: Details on public entities - summary of all departmental entities

R' 000	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	% change from 2009/10
	Audited			Revised estimate	Medium-term estimates			
<b>Tax receipts</b>								
<b>Non-tax receipts</b>	519	540	565	589	281	294	309	( 52)
Sale of goods and services	519	540	565	589	281	294	309	( 52)
other than capital assets								
Of which:								
Admin fees	4							
Interest	515	540	565	589	281	294	309	( 52)
Other non-tax revenue								
<b>Transfers received</b>	46 842	53 531	60 487	60 718	51 801	54 239	56 946	( 15)
<b>Sale of capital assets</b>								
<b>Total receipts</b>	47 361	54 071	61 052	61 307	52 082	54 533	57 255	( 15)
<b>Payments</b>								
<b>Current payments</b>	47 826	50 330	52 813	55 423	44 759	46 774	49 113	( 19)
Compensation of employees	20 782	21 988	23 196	24 473	20 238	21 149	22 206	( 17)
Use of goods and services	26 451	27 721	28 968	30 272	23 953	25 031	26 283	( 21)
Depreciation	592	621	649	678	568	594	624	( 16)
Unauthorised expenditure								
Interest, dividends and rent on land	1							
Interest	1							
Dividends								
Rent on land								
<b>Transfers and subsidies</b>								
<b>Total payments</b>	47 826	50 330	52 813	55 423	44 759	46 774	49 113	( 19)
<b>Surplus/(Deficit)</b>	( 465)	3 741	8 239	5 884	7 323	7 759	8 142	24
<b>Cash flow summary</b>								
Adjust surplus/(deficit) for accrual transactions	569	598	623	653	541	566	594	( 17)
Adjustments for:								
Depreciation	592	621	649	678	568	594	624	( 16)
Interest	120	126	131	138	143	150	158	4
Net (profit)/loss on disposal of fixed assets	( 143)	( 149)	( 157)	( 163)	( 170)	( 178)	( 187)	4
Other								
<b>Operating surplus/(deficit) before changes in working capital</b>	104	4 339	8 862	6 537	7 864	8 325	8 736	20
Changes in working capital	2 342	2 454	2 565	2 680	1 970	2 059	2 162	( 26)
(Decrease)/increase in accounts payable	1280	1341	1402	1465	726	759	797	( 50)
Decrease/(increase) in accounts receivable	661	693	724	756	767	802	842	1
(Decrease)/increase in provisions	401	420	439	459	477	498	523	4
<b>Cash flow from operating activities</b>	2 446	6 793	11 427	9 217	9 834	10 384	10 898	7
Transfers from government								
Of which:								
Capital								
Current								
<b>Cash flow from investing activities</b>	1216	1275	1332	1391	1 582	1654	1737	14
<b>Acquisition of assets</b>	1019	1069	1116	1166	1 348	1409	1479	16
Land								
Dwellings	982	1029	1075	1124	1 169	1222	1283	4
Biological assets								
Computer equipment	( 32)	( 33)	( 35)	( 37)	( 39)	( 41)	( 43)	5
Furniture and office equipment	( 94)	( 98)	( 103)	( 107)	( 40)	( 42)	( 44)	( 63)
Other machinery and other intangibles	163	171	179	186	258	270	284	39
<b>Other flows from investing activities</b>	197	206	216	225	234	245	257	4
Other 1								
Other 2	197	206	216	225	234	245	257	4
<b>Cash flow from financing activities</b>	( 482)	( 505)	( 528)	( 552)	( 601)	( 628)	( 659)	9
Deferred income								
Borrowing activities	23	24	25	26				( 100)
Other	( 505)	( 529)	( 553)	( 578)	( 601)	( 628)	( 659)	4
<b>Net increase/(decrease) in cash and cash equivalents</b>	3 180	7 563	12 231	10 056	10 815	11 410	11 976	8

**Table 1.B3: Details on public entities - summary of all departmental entities (cont)**

R' 000	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	% change from 2009/10
	Audited			Revised estimate	Medium-term estimates			
<b>Balance sheet information</b>								
<b>Carrying value of assets</b>	4 498	4 714	4 927	5 148	<b>4 754</b>	4 968	5 216	( 8)
Investment property								
Other structures (infrastructure assets)	2 700	2 830	2 957	3 090	<b>3 214</b>	3 359	3 527	4
Computer equipment	551	578	604	631	<b>385</b>	402	422	( 39)
Furniture and office equipment	916	960	1003	1049	<b>787</b>	823	864	( 25)
	---	---	---	---		---	---	
<b>Cash and cash equivalents</b>	38 451	40 299	42 112	44 002	<b>39 228</b>	40 992	43 042	( 11)
Bank	38 451	40 299	42 112	44 002	<b>39 228</b>	40 992	43 042	( 11)
<b>Receivables and prepayments</b>	1988	2 086	2 177	2 275	<b>2 028</b>	2 118	2 224	( 11)
Other receivables	1988	2 086	2 177	2 275	<b>2 028</b>	2 118	2 224	( 11)
<b>Capital and reserves</b>	( 1859)	45 243	113 076	162 789	<b>217 116</b>	269 592	324 689	33
Share capital and premium								
Accumulated reserves	( 20 552)	( 1859)	45 243	113 076	<b>167 298</b>	217 116	269 592	48
Surplus/(deficit)	18 693	47 102	67 833	49 713	<b>49 818</b>	52 476	55 097	0
<b>Trade and other payables</b>	15 344	16 079	16 807	17 563	<b>15 654</b>	16 356	17 174	( 11)
Trade payables	15 344	16 079	16 807	17 563	<b>15 654</b>	16 356	17 174	( 11)
<b>Provisions</b>	1281	1358	1421	1484	<b>1 320</b>	1380	1449	( 11)
Leave pay provision	700	742	777	812	<b>720</b>	750	788	( 11)
Other 1	581	616	644	672	<b>600</b>	630	662	( 11)

Table 1.B3.1: Details on public entities - Eastern Cape Socio-Economic Consultative Council (ECSECC)

R' 000	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	% change from 2009/10
	Audited			Revised estimate	Medium-term estimates			
<b>Tax receipts</b>								
<b>Non-tax receipts</b>	2 592	2 717	2 839	2 967	3 085	3 224	3 385	4
Sale of goods and services other than capital assets	178	187	195	204	212	222	233	4
Of which:								
Admin fees								
Interest	178	187	195	204	212	222	233	4
Other non-tax revenue	2 414	2 530	2 644	2 763	2 873	3 002	3 152	4
<b>Transfers received</b>	26 342	32 416	36 902	34 986	36 305	38 009	39 909	4
<b>Sale of capital assets</b>								
<b>Total receipts</b>	28 934	35 133	39 741	37 953	39 390	41 233	43 294	4
<b>Payments</b>								
<b>Current payments</b>	25 723	27 059	28 384	29 776	31 087	32 487	34 111	4
Compensation of employees	10 203	10 795	11 388	12 015	12 616	13 184	13 843	5
Use of goods and services	15 208	15 938	16 655	17 405	18 101	18 916	19 862	4
Depreciation	311	326	341	356	370	387	406	4
Unauthorised expenditure								
Interest, dividends and rent on land	1							
Interest	1							
Dividends								
Rent on land								
<b>Transfers and subsidies</b>								
<b>Total payments</b>	25 723	27 059	28 384	29 776	31 087	32 487	34 111	4
<b>Surplus/(Deficit)</b>	3 211	8 074	11 357	8 177	8 303	8 746	9 183	2
<b>Cash flow summary</b>								
Adjust surplus/(deficit) for accrual transactions	543	570	595	622	646	676	710	4
Adjustments for:								
Depreciation	311	326	341	356	370	387	406	4
Interest	178	187	195	204	212	222	233	4
Net (profit)/loss on disposal of fixed assets	54	57	59	62	64	67	70	3
Other								
<b>Operating surplus/(deficit) before changes in working capital</b>	3 754	8 644	11 952	8 799	8 949	9 422	9 893	2
<b>Cash flow from operating activities</b>	3 754	8 644	11 952	8 799	8 949	9 422	9 893	2
Transfers from government								
Of which:								
Capital								
Current								
<b>Cash flow from investing activities</b>	( 184)	( 192)	( 201)	( 211)	( 220)	( 230)	( 242)	4
<b>Acquisition of</b>	( 184)	( 192)	( 201)	( 211)	( 220)	( 230)	( 242)	4
Biological assets								
Computer equipment	( 108)	( 113)	( 118)	( 124)	( 129)	( 135)	( 142)	4
Furniture and office equipment	( 72)	( 75)	( 79)	( 82)	( 86)	( 90)	( 95)	5
Other machinery and	( 4)	( 4)	( 4)	( 5)	( 5)	( 5)	( 5)	
<b>Net increase/(decrease) in cash and cash equivalents</b>	3 570	8 452	11 751	8 588	8 729	9 192	9 651	2

**Table 1.B3.1: Details on public entities - Eastern Cape Socio-Economic Consultative Council (ECSECC) (cont)**

R' 000	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	%
	Audited			Revised estimate	Medium-term estimates			change from 2009/10
<b>Balance sheet information</b>								
<b>Carrying value of assets</b>	651	682	713	745	<b>775</b>	810	851	4
Computer equipment	222	233	243	254	<b>264</b>	276	290	4
Furniture and office equipment	420	440	460	481	<b>500</b>	523	549	4
Other machinery and	9	9	10	10	<b>11</b>	11	12	10
<b>Cash and cash equivalents</b>	5 493	5 757	6 016	6 286	<b>6 538</b>	6 832	7 174	4
Bank	5 493	5 757	6 016	6 286	<b>6 538</b>	6 832	7 174	4
<b>Receivables and prepayments</b>	284	298	311	325	<b>338</b>	353	371	4
Trade receivables								
Other receivables	284	298	311	325	<b>338</b>	353	371	4
<b>Capital and reserves</b>	275	8 349	19 706	27 883	<b>36 186</b>	44 932	54 115	30
Share capital and premium								
Accumulated reserves	(2 936)	275	8 349	19 706	<b>27 883</b>	36 186	44 932	41
Surplus/(deficit)	3 211	8 074	11 357	8 177	<b>8 303</b>	8 746	9 183	2
<b>Trade and other payables</b>	2 192	2 297	2 401	2 509	<b>2 609</b>	2 726	2 862	4
Trade payables	2 192	2 297	2 401	2 509	<b>2 609</b>	2 726	2 862	4
<b>Provisions</b>	183	194	203	212	<b>220</b>	230	242	4
Leave pay provision	100	106	111	116	<b>120</b>	125	131	3
Other 1	83	88	92	96	<b>100</b>	105	110	4



**Table 1.B3.2: Details on public entities - Eastern Cape Appropriate Technology Unit (ECATU)**

R' 000	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	% change from 2009/10
	Audited			Revised estimate	Medium-term estimates			
<b>Tax receipts</b>								
<b>Non-tax receipts</b>	635	666	696	726	756	790	830	4
Sale of goods and services other than capital assets	58	61	64	66	69	72	76	5
Of which:								
Admin fees								
Interest	58	61	64	66	69	72	76	5
Other non-tax revenue	577	605	632	660	687	718	754	4
<b>Transfers received</b>	10 500	11 327	12 218	12 829	15 496	16 230	17 037	21
<b>Sale of capital assets</b>								
<b>Total receipts</b>	11 135	11 993	12 914	13 555	16 252	17 020	17 867	20
<b>Payments</b>								
<b>Current payments</b>	11 247	11 849	12 447	13 076	13 672	14 287	15 001	5
Compensation of employees	6 164	6 522	6 880	7 259	7 622	7 965	8 363	5
Use of goods and services	4 917	5 153	5 385	5 627	5 852	6 115	6 421	4
Depreciation	166	174	182	190	198	207	217	4
Unauthorised expenditure								
Interest, dividends and rent on land								
Interest								
Dividends								
Rent on land								
<b>Transfers and subsidies</b>								
<b>Total payments</b>	11 247	11 849	12 447	13 076	13 672	14 287	15 001	5
<b>Surplus/(Deficit)</b>	( 12)	144	467	479	2 580	2 733	2 865	439
<b>Cash flow summary</b>								
Adjust surplus/(deficit) for accrual transactions	( 89)	( 93)	( 98)	( 101)	( 105)	( 110)	( 116)	4
Adjustments for:								
Depreciation	166	174	182	190	198	207	217	4
Interest	( 58)	( 61)	( 64)	( 66)	( 69)	( 72)	( 76)	5
Net (profit)/loss on disposal of fixed assets	( 197)	( 206)	( 216)	( 225)	( 234)	( 245)	( 257)	4
Other								
<b>Operating surplus/(deficit) before changes in working capital</b>	( 201)	51	369	378	2 475	2 623	2 750	555
Changes in working capital	1655	1734	1812	1894	1 970	2 059	2 162	4
(Decrease)/increase in accounts payable	610	639	668	698	726	759	797	4
Decrease/(increase) in accounts receivable	644	675	705	737	767	802	842	4
(Decrease)/increase in provisions	401	420	439	459	477	498	523	4
<b>Cash flow from operating activities</b>	1454	1785	2 181	2 272	4 445	4 682	4 912	96
Transfers from government								
Of which:								
Capital								
Current								
<b>Cash flow from investing activities</b>	1515	1588	1659	1734	1 802	1884	1978	4
<b>Acquisition of assets</b>	1318	1382	1443	1509	1 568	1639	1721	4
Land								
Dwellings	982	1029	1075	1124	1 169	1222	1283	4
Computer equipment	76	80	83	87	90	94	99	3
Furniture and office equipment	39	41	43	45	46	48	50	2
Other machinery and equipment	221	232	242	253	263	275	289	4
<b>Other flows from investing activities</b>	197	206	216	225	234	245	257	4
Other 1								
Other 2	197	206	216	225	234	245	257	4
<b>Cash flow from financing</b>	( 505)	( 529)	( 553)	( 578)	( 601)	( 628)	( 659)	4
Other	( 505)	( 529)	( 553)	( 578)	( 601)	( 628)	( 659)	4
<b>Net increase/(decrease) in cash and cash equivalents</b>	2 464	2 844	3 287	3 428	5 646	5 938	6 230	65

**Table 1.B3.2: Details on public entities - Eastern Cape Appropriate Technology Unit (ECATU) (cont)**

	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	%
R' 000	Audited			Revised estimate	Medium-term estimates			change from 2009/10
<b>Balance sheet information</b>								
<b>Carrying value of assets</b>	3 343	3 504	3 662	3 826	<b>3 979</b>	4 158	4 366	4
Other structures (infrastructure)	2 700	2 830	2 957	3 090	<b>3 214</b>	3 359	3 527	4
Computer equipment	102	107	112	117	<b>121</b>	126	132	3
Furniture and office equipment	241	253	264	276	<b>287</b>	300	315	4
Other machinery and equipment	300	314	329	343	<b>357</b>	373	392	4
<b>Cash and cash equivalents</b>	5 493	5 757	6 016	6 286	<b>6 538</b>	6 832	7 174	4
Bank	5 493	5 757	6 016	6 286	<b>6 538</b>	6 832	7 174	4
<b>Receivables and prepayments</b>	284	298	311	325	<b>338</b>	353	371	4
Other receivables	284	298	311	325	<b>338</b>	353	371	4
<b>Capital and reserves</b>	275	8 349	19 706	27 883	<b>36 186</b>	44 932	54 115	30
<b>Trade and other payables</b>	2 192	2 297	2 401	2 509	<b>2 609</b>	2 726	2 862	4
Trade payables	2 192	2 297	2 401	2 509	<b>2 609</b>	2 726	2 862	4
<b>Provisions</b>	183	194	203	212	<b>220</b>	230	242	4

Table 1.B3.3: Details on public entities - Eastern Cape Youth Commission (ECYC)

Table 1.D3.3: Details on public entities - Eastern Cape Youth Commission (ECYC)								
R' 000	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	% change from 2009/10
	Audited			Revised estimate	Medium-term estimates			
<b>Tax receipts</b>								
<b>Non-tax receipts</b>	283	292	306	319				( 100)
Sale of goods and services other than capital assets	283	292	306	319				( 100)
Of which:								
Admin fees	4							
Interest	279	292	306	319				( 100)
Other non-tax revenue								
<b>Transfers received</b>	10 000	9 788	11 367	12 903				( 100)
<b>Sale of capital assets</b>								
<b>Total receipts</b>	10 283	10 080	11 673	13 222				( 100)
<b>Payments</b>								
<b>Current payments</b>	10 856	11 422	11 982	12 571				( 100)
Compensation of employees	4 415	4 671	4 928	5 199				( 100)
Use of goods and services	6 326	6 630	6 928	7 240				( 100)
Depreciation	115	121	126	132				( 100)
<b>Transfers and subsidies</b>								
<b>Total payments</b>	10 856	11 422	11 982	12 571				( 100)
<b>Surplus/(Deficit)</b>	( 573)	( 1 342)	( 309)	651				( 100)
<b>Cash flow summary</b>								
Adjust surplus/(deficit) for accrual transactions	115	121	126	132				( 100)
Adjustments for:								
Depreciation	115	121	126	132				( 100)
Interest								
Net (profit)/loss on disposal of fixed assets								
Other								
<b>Operating surplus/(deficit) before changes in working capital</b>	( 458)	( 1 221)	( 183)	783				( 100)
Changes in working capital	687	720	753	786				( 100)
(Decrease)/increase in accounts payable	670	702	734	767				( 100)
Decrease/(increase) in accounts receivable	17	18	19	19				( 100)
(Decrease)/increase in provisions								
<b>Cash flow from operating activities</b>	229	( 501)	570	1 569				( 100)
Transfers from government								
Of which:								
Capital								
Current								
<b>Cash flow from investing activities</b>	( 115)	( 121)	( 126)	( 132)				( 100)
<b>Acquisition of assets</b>	( 115)	( 121)	( 126)	( 132)				( 100)
Furniture and office equipment	( 61)	( 64)	( 67)	( 70)				( 100)
Other machinery and	( 54)	( 57)	( 59)	( 62)				( 100)
<b>Cash flow from financing</b>	23	24	25	26				( 100)
Borrowing activities	23	24	25	26				( 100)
Other								
<b>Net increase/(decrease) in cash and cash equivalents</b>	137	( 598)	469	1 463				( 100)

**Table 1.B3.3: Details on public entities - Eastern Cape Youth Commission (ECYC) (cont)**

R' 000	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	% change from 2009/10
	Audited			Revised estimate	Medium-term estimates			
<b>Balance sheet information</b>								
Carrying value of assets	504	528	552	577				( 100)
Computer equipment	227	238	249	260				( 100)
Furniture and office equipment	255	267	279	292				( 100)
<b>Cash and cash equivalents</b>	5 493	5 757	6 016	6 286				( 100)
Bank	5 493	5 757	6 016	6 286				( 100)
<b>Receivables and</b>	284	298	311	325				( 100)
Other receivables	284	298	311	325				( 100)
<b>Capital and reserves</b>	( 3 509)	( 4 851)	( 5 160)	( 4 509)				( 100)
Share capital and premium								
Accumulated reserves	( 2 936)	( 3 509)	( 4 851)	( 5 160)				( 100)
Surplus/(deficit)	( 573)	( 1342)	( 309)	651				( 100)
<b>Trade and other payables</b>	2 192	2 297	2 401	2 509				( 100)
Trade payables	2 192	2 297	2 401	2 509				( 100)
<b>Provisions</b>	183	194	203	212				( 100)
Leave pay provision	100	106	111	116				( 100)
Other	83	88	92	96				( 100)

**Table 1.9: Summary of departmental transfers to local government**

R' 000	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	%
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			change from 2009/10
Category A										
Category B										
Category C	61	8								
Amathole	61	8								
Unallocated										
Unallocated										
Total transfers to loc	61	8								

Note: Excludes regional services council levy.

**Table 1.B5: Summary of departmental payments and estimates by district and local municipality**

R' 000	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13	% change from 2009/10
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
Category A										
Nelson Mandela Metro										
Category B										
Unallocated										
Category C										
Alfred Nzo										
Amathole										
Cacadu										
Chris Hani										
OR Tambo										
Ukhahlamba										
Unallocated										
EC Whole Province	286 004	324 266	379 258	400 930	407 022	407 022	424 838	450 999	474 237	4.38
Total payments and esti	286 004	324 266	379 258	400 930	407 022	407 022	424 838	450 999	474 237	4.38

